From: Michael Wilson
Sent: Monday, December 12, 2016 12:34 PM
To: LIST - Users - Internet Email Address - Clerks
Cc: Campbell, Don; tecburlington
Subject: Burlington Strategic Plan 2016, Submission for Consideration -

Don

My name is Michael S.Wilson. I live at xxxxxxx Dr., Burlington, Ontario,xxxxxx Phone xxxxxxxx I speak as a private citizen and not a member of a Group. I will be copying TEC with this correspondence but this communication is based upon my thoughts, experiences and observations only.

I have taken some time to review your Submission Plan and in principle agree with the Direction but find in many cases no evidence past or looking forward the City will follow the strategy. Yes, I live on xxxxxxxx. and the "Hanson" then "Forterra" now "Boral/Forterra joint venture" is the major cause for concern. Yes without any doubt I have a vested opinion but my remarks will be factual and with ever effort without prejudice.

I am a retired business man. I ran 3 companies both manufacturing and distribution, union and non union, private and multinational, over the previous 25 years in both Canada and the United States. I do know a fair amount about 5 year strategic plans. 1 year execution plans. but the most difficult procedure is the execution. We use to spend countless hours ingraining into all employees just "DELIVER WHAT YOU PROMISE". "WALK YOUR TALK".

Don this is where the City has failed in the past and where I see it failing moving forward.

Let us start with the premise, the City, Mayor, Councillors all by in and bless the Strategic Plan......We use to call it a Business Plan. Every person then bears responsibility to execute their component to the Strategic plan. NO EXCUSES

If anyone comes to an obstacle it is their responsibility to resolve. If they do not have the capability or the the power/ authority to resolve they take it to their manager who in turn then bears the responsibility.

The BUCK does not stop until there is a resolution. Unless this execution continues the Strategy fails.

This in my opinion is where the City gets a failing grade. I have written, met and spoken to the Mayor, Provincial Representative and local Councillor.

ISSUES PRESENTED

1) I refer to your submission Page #4 "A healthier Environment" 20 Doctors from the Tyandaga Community have written to the City about the cancerous elements in the dust that is generated from clay quarries with specific documentation. Other Agencies have also been addressed but this is a Burlington Issue. The City ignores its responsibility to pursue this matter. The Mayor and our Councillor continue to ignore responsibility. If the City's Strategy is to prevent these occurrences. Then the City bears the responsibility to take the issue to the appropriate government agency and follow them through.

The City is committed to preserve the Natural Heritage within its boundaries .(Archaeological Elements). The City has been asked repeatedly to have the East Cell of the former Hanson/Forterra now Forterra Boral joint venture, to be examined for Archaeological Natural Heritage Evidence. It would only seem logical when the Creek running through the 18 hectares of the soon to be deforested and quarried lands and is called Indian Creek and less than a kilometer away at 1200 King Rd. there is a Stage 3 assessment underway. Copy Attached of the Stage 3 investigation. But the City ignores any responsibility to investigate.

Just another example: This one relates to endangered species. Each year the City closes King Rd. for the endangered Salamander Species to cross King Rd. and enter the Hanson/Forterra/ now Forterra Boral joint venture property (3 ownership changes in less than 12 months!!!). The Salamanders cross the road but according to Forterra/Boral do not exist on their property. However the residence of Westhaven find them in their pools and properties and the City's \$500,000 Investigation of

what was found as it relates to Hagers Creek shows clear evidence of this endangered species residing their. How do they travel from King Rd. to Hagers Creek? The City has been called upon repeatedly for a full investigation. In this case with the Mayor and all Councillors copied all I get is a reply from Rick Craven. "There is no Evidence".

I could go on and on and I am sure you hear from others. As I stated in the outset. THE STRATEGY IS USELESS UNLESS THERE IS BUY IN. Our City has shown no evidence of fulfilling the plan in the past and I see no change moving forward. The City does not appear to have the commitment to "WALK ITS TALK".

Please present these issues at your Strategy secession. Your efforts will go no where until this issue is addressed.

The document will also be submitted as an item for open discussion at the Dec. 15 meeting.

Yours respectfully Michael S.Wilson