

2018 Budget Framework

Committee of the Whole

June 26, 2017

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2018 Budget

Capital Budget

- 10 yr. budget presented by asset category
- Projects to be defined by 1 of the 3 categories
 - New/ Enhanced (supported by new capital initiatives form)
 - Growth
 - Infrastructure renewal

Operating Budget

- Service Based
 - 2 years of history
 - Business Plans published online

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Business Cases

- Capital and Operating business cases must demonstrate alignment to one or more of the following:
 - City's Strategic Plan
 - Burlington Leadership Team (BLT) work plan
 - Department work plan
 - Service Business Plan

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Potential Operating Business Cases

- Operating impacts from capital projects
 - Information Technology - \$1.275M
 - CRM
 - Enterprise Systems Replacement
 - Office Automation
 - Staff WIFI
 - Fleet Vehicles - \$300K
 - Handi-van & conventional transit expansions
 - Downtown maintenance vehicle

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Potential Operating Business Cases

- Service level enhancements
 - Organized Sport Support - \$400K
 - Phase 2 Sportfields service standard improvements

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Efficiency Savings

- Challenging targets established for services – base budget
- Will report on efficiency savings during operating budget

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Budget Pressures/Challenges

- Proposed changes to Employment Standards
- Weighted Assessment Growth estimated at 0.6%
- Efficiency Savings of \$1.25 million
- Other risks

Item	2017 Budget (millions)	Assumption	\$ Increase (thousands)
Commodities	\$ 8.60	5%	\$ 428
Local Boards	\$ 14.20	2%	\$ 283
Inflation	\$ 28.60	2%	\$ 572
User Fees	\$ 24.90	2%	\$ 499

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2018 Budget

2018 Forecast	20 Year Simulation Approved 2017 Budget		Revised with efficiency savings	
	Value (Millions)	% Change	Value (Millions)	% Change
Service Pressures*	\$3.87	2.53%	\$2.62	1.72%
Corporate Expenditures / Revenues	\$0.42	0.27%	\$0.42	0.27%
Assessment Growth	(\$0.91)	(0.6)%	(\$0.91)	(0.6)%
Base Budget	\$3.38	2.21%	\$2.13	1.39%
Infrastructure Renewal Funding	\$2.00	1.31%	\$2.00	1.31%
Business Cases (estimate)	\$1.98	1.30%	\$1.98	1.30%
Total Forecasted City Impact	\$7.36	4.82%	\$6.11	4.00%

*includes Local Boards @ 2%

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Historical Tax Rate Changes

Year	City*	Hospital	Total (City, Region, Education)
2011	0.91%	0.00%	0.94%
2012	3.29%	1.03%	1.79%
2013	4.46%	1.00%	1.81%
2014	3.50%	0.93%	1.49%
2015	3.64%	0.00%	2.08%
2016	3.14%	0.00%	2.01%
2017	4.42%	0.00%	2.60%
Total	23.36%	2.96%	12.68%
3-yr Avg.	3.73%	-	2.22%
7-yr Avg.	3.34%	-	1.81%

* Includes the hospital

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Budget Engagement

Telephone Town Hall



Online Engagement



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Budget Review Timelines

	Capital Budget	Operating Budget
November 9	COW Budget Overview	
November 16	Council Info Session	
December 1	COW Review	COW Budget Overview
December 11	Council Review/ Approval	
December 12		Council Info Session
January 18		COW Review
January 22		Council Review/ Approval

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Thank you.

