



2018 Budget

Proposed Capital Budget and Forecast - Overview
Committee of the Whole - Budget

November 9, 2017

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2018 Budget

Agenda

1. Strategic Plan
2. Proposed Capital Budget and Forecast
3. Capital Policy Updates
4. Timelines and Next Steps

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2015 – 2040 Strategic Plan



A City that Grows

>> The City of Burlington attracts talent, good jobs and economic opportunity while having achieved intensification and balanced, targeted population growth for youth, families, newcomers and seniors.



A City that Moves

>> People and goods move throughout the city more efficiently and safely. A variety of convenient, affordable and green forms of transportation that align with regional patterns are the norm. Walkability within new/transitioning neighbourhoods and the downtown are a reality.



A Healthy and Greener City

>> The City of Burlington is a leader in the stewardship of the environment while encouraging healthy lifestyles.



An Engaging City

>> Community members are engaged, empowered, welcomed and well-served by their city. Culture and community activities thrive, creating a positive sense of place, inclusivity and community.

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2015 – 2040 Strategic Plan



Budget Reflects
Strategic Priorities

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A City that Grows



Elgin Street Promenade Construction
Phase 4



QEW Prosperity Corridor Study

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A City that Moves



Active Transportation
Initiatives and Infrastructure

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A Healthy and Greener City



LED Street Light
Conversion Program



Kilbride Skatepark

Electric Vehicle Charging
Stations - Downtown



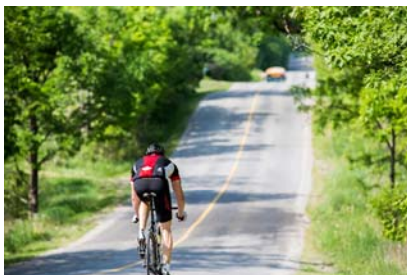
Community Garden



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A Healthy and Greener City



Rural Active
Transportation Study



Multi-use Pathways and Safe
Pedestrian / Cycling Crossings



Storm Water
Management
Renewal

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An Engaging City



Growth Related Projects



Infrastructure Renewal



Itabashi Gardens

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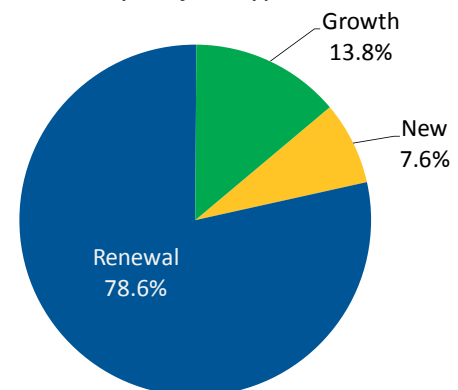
2018 Proposed Capital

2018: \$68.6 Million
2018-2027: \$688.0 Million

Program continues to focus on:

- Existing Infrastructure
- Growth Related Capital
- New / Enhanced

2018-2027 Proposed Capital Budget
by Project Type

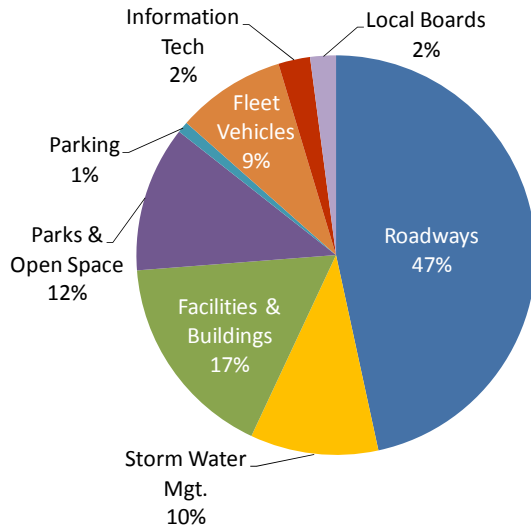


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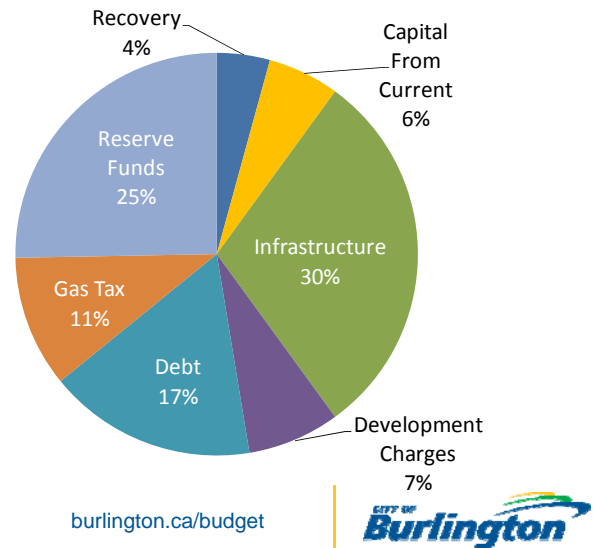


2018 Proposed Capital \$68.6 Million

by Asset Category



by Funding Source



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12 New Capital Initiatives (\$4.1M)

- QEW Prosperity Corridor Study
- Cherryhill Crescent Area Sidewalk Construction
- Rural Active Transportation Study
- Alternative Fire Communications (Dispatch) Centre
- Itabashi Gardens
- Kilbride Skate Park

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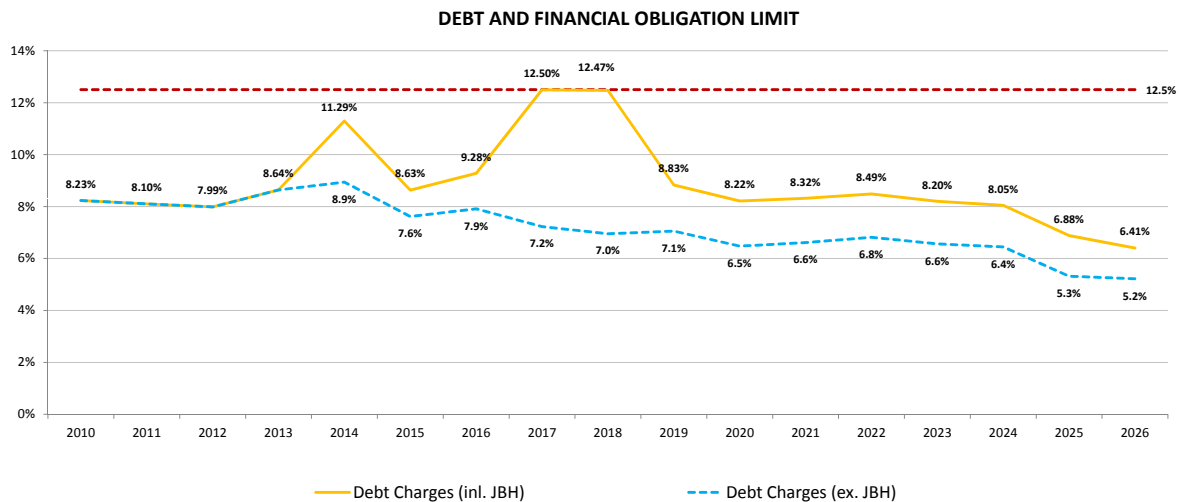
12 New Capital Initiatives (\$4.1M)

- Multi-use Path, Hydro Corridor - Cumberland
- Sherwood Forest - Implementation of Park Enhancements
- Downtown Parking Lot 3 Expansion
- Electric Vehicle Charging Stations - Downtown
- Video Cameras on Buses
- Information Security Framework

Predictable Infrastructure Investment

- 78.6% of projects are for renewal needs
- 2018 capital program funding increase:
 - 1.25% (\$1.9 million) dedicated to infrastructure renewal from 2015-2022
 - Continued incremental funding \$10 million for road renewal (2 years of 4 year program)
 - Continued funding for storm water infrastructure improvements

Responsible Debt Management



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Staff Directions

1. Rural Road Renewal (SD-11-16)
 - Framework to guide future capital works
2. Trails Master Plan (SD-13-16)
 - \$5M of funding in 10 year budget
3. Skate Park in North Burlington (SD-14-16)
 - 2018 – includes design and construction of new skate feature

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Capital Funding Challenges

Transit Capital Requirements

- Funding review in 2018
- \$787,000 of tax supported funding provided in 2018

Enterprise Systems - Replacement (ERP) (IT-CA-1507)

- Total replacement cost \$7.8 - \$13.8M
- \$9.8M accommodated (\$4M shortfall)

Infrastructure Requirements from Future Plans

Capital Policy Updates

Vehicle Depreciation Reserve Fund (VDRF)

- Minor updates to policy
- Increased annual contributions from 3% to 4%

New / Enhanced Assets Policy

- Any new infrastructure over \$100,000 or
- Renewal project in > 25% of project cost is new infrastructure
- Additional disclosure of asset management impacts

Budget Engagement



Telephone Town Hall
Wednesday, October 18th, 2017
• 7:30PM – 8:30PM



Burlington Open Budget
• Data provided via the City website

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Timelines and Next Steps

Nov 9	COW – Budget: Proposed 2018 Capital Budget Overview
Nov 16	Capital Budget - Council Information Session (1:00pm – 3:30pm)
Nov 21	Capital Budget Review Forms due
Dec 1	COW - Budget: Capital Budget Review and Approval 2018 Proposed Operating Budget Overview Telephone Town Hall Results
Dec 11	Council Approval of the Capital Budget

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Known Operating Budget Pressures

	Tax Impact	
July Budget Framework Report F-28-17		4.00%
> Employment Standards Impact (Bill 148)	\$1.0M	0.65%
> Transit Sustainability	\$1.3M	0.85%
> Arbitrated Fire Settlement Impact	\$1.2M	0.78%
Sub-Total	\$3.5M	2.28%
> Dedicated Infrastructure Renewal funding	\$1.9M	1.25%
Total Budget Pressures/Infrastructure		3.53%

Business Case for Service Improvement

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Questions



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