



2018 Budget

Proposed Operating Budget- Overview
Committee of the Whole - Budget

December 1, 2017

F-38-17 File no.435-01



2018 Budget

Agenda

- 2018 Proposed Operating Budget
- Property Tax Impacts and Comparisons
- Timelines and Next steps



Budget Principles

- Budget aligned with:
 - Strategic Plan
 - Long-term Financial Plan
 - Budget Framework (targets)
 - Asset Management Plan (incremental infrastructure renewal funding)
 - Other Council Approved Policies

Budget Process

Line-by-line review of the base budget
- \$600K of savings



Corporate / strategic review by the Operating
Budget Leadership Team



Alignment to strategic objectives and review of
business cases

2018 Proposed Operating

	2018 Budget Change	2018 Tax Impact
City Services	1,180	0.41%
Local Boards and Other Agencies	304	0.11%
Corporate Revenues and Expenditures	(149)	-0.05%
Cummulative Impact (\$/%)	\$ 1,335	0.46%
Employment Standard Impacts	1,000	0.65%
Transit Sustainability	1,306	0.84%
Arbitrated Fire Settlement	1,200	0.78%
Capital Infrastructure Renewal	1,900	1.25%
Cummulative Impact (\$/%)	\$ 6,741	3.98%
Business Case		
Sportsfield Maintenance Enhancement	\$ 320	0.21%
Cummulative Impact (\$/%)	\$ 7,061	4.19%
Overall Tax Impact (City, Region, Education)		2.49%

Numbers may not add due to rounding

Base budget offset with assessment growth of 0.41%



Budget Pressures

- Bill 148 – Fair Workplaces, Better Jobs Act. - \$1.0M
- Transit Sustainability - \$1.3M
- Arbitrated Fire Settlement - \$1.2M

Highlights of Expenditures Savings

Expenditure	Savings
LED Street light conversion - hydro	\$475K
- maintenance	\$75K
Debt charges	\$461K
Salt	\$126K
Professional and Consulting costs	\$102K
Vacancy rebates	\$85K
Natural gas	\$55K
Telephones	\$41K



Highlights of Revenue Increases

Revenue	Increase
Parking - fines	\$215K
- daily parking revenues	\$150K
Building Permits	\$186K
Registration fees and rental revenues	\$181K
Transit Advertising revenues	\$170K
DAAP fees	\$140K

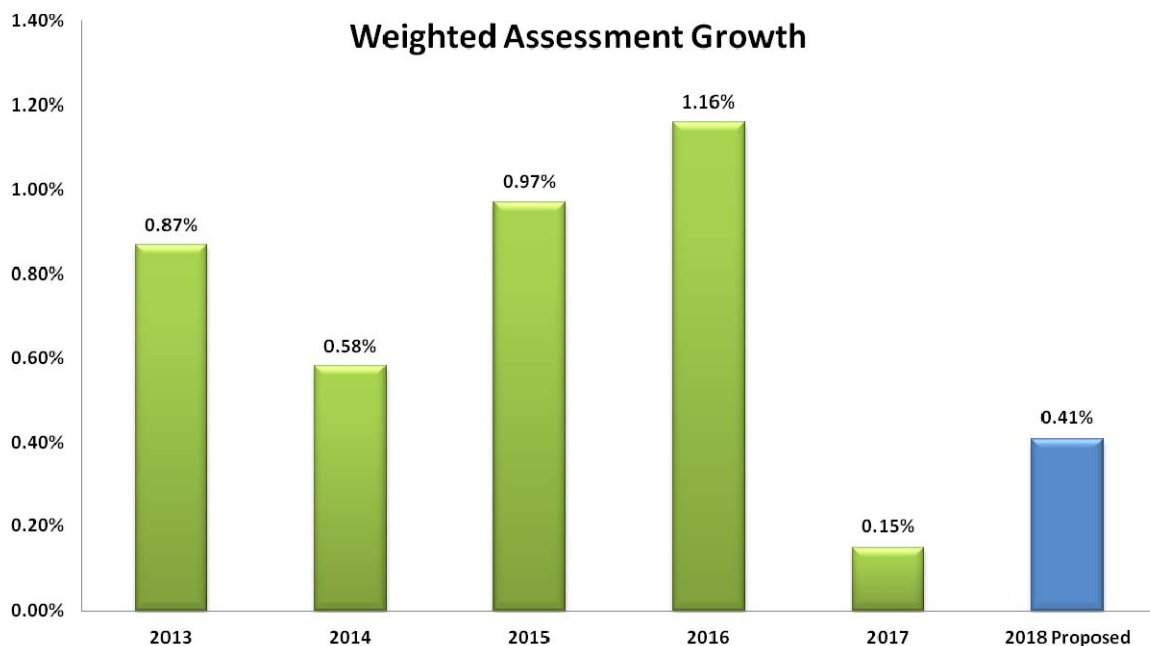


Growth Impacts

- Growth-related costs \$405,000
- \$626,000 of additional revenue from assessment growth
- \$220,000 of revenue to provide assessment growth stabilization




Assessment Growth



Business Case Summary

Alignment	Description	2018 Proposed Costs	2018 Tax Impact
 2015-2040 Strategic Plan	Sportsfields Maintenance Enhancements	\$ 320	0.21%
		\$ 320	0.21%

Additional Item for consideration

Alignment	Description	Costs	Tax Impact
 2015-2040 Strategic Plan	Additional Transit Operators	\$ 372	0.24%
		\$ 372	0.24%

City Services



Public Safety

- Animal Control
- By-law Enforcement
- Emergency Management
- Fire Emergency Response
- Fire Communication
- Fire Prevention and Public Education



Maintenance

- Cemetery
- Environment and Energy
- Parks and Open Space Maintenance
- Road and Sidewalk Maintenance
- Surface Water Drainage
- Tree Management



Roads and Transportation

- Parking Management
- Roads and Structures - Design and Construction
- Traffic Operations Management
- Transit
- Transportation Planning



Leisure

- Arts and Culture
- Organized Sport Support
- Recreation



Design and Build

- Building Code Permits and Inspection
- Community Design and Development Review
- Facilities and Buildings-Design and Construction
- Parks and Open Space-Design and Development
- Planning Policy



Customer Relations and Citizen Representation

- Council and Citizen Committee
- Service Burlington



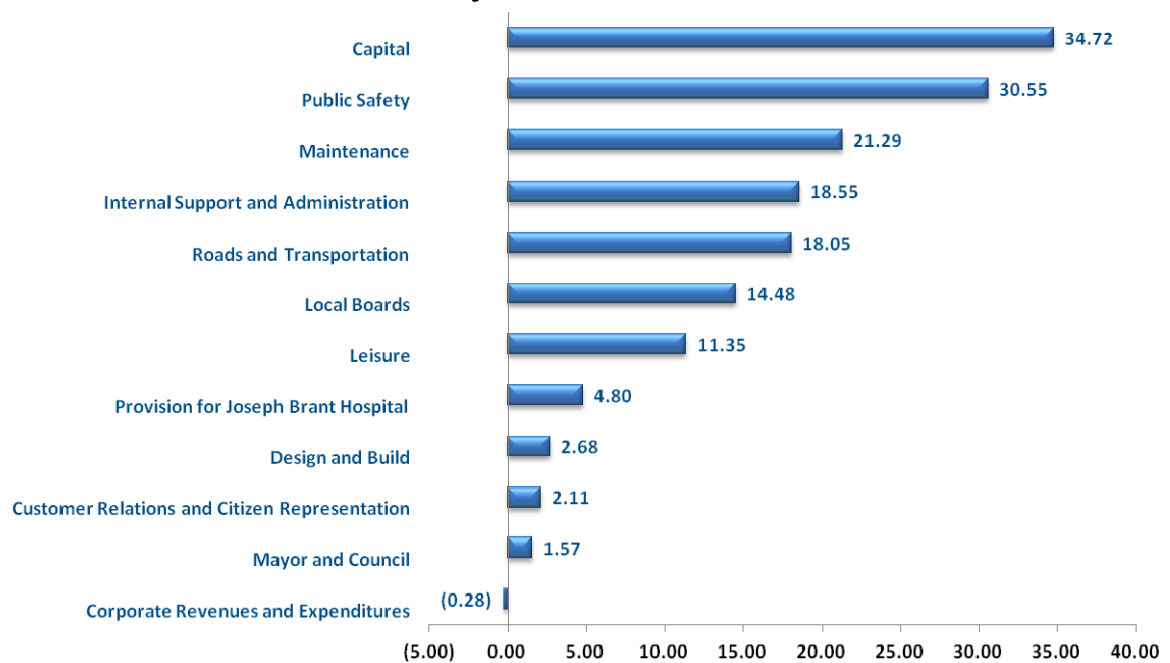
Internal Support and Administration

- Asset Management
- Corporate Legal
- Corporate Management
- Financial Management
- Fleet Management
- Geographic Information and Mapping
- Human Resources
- Information Technology
- Internal Audit
- Sign Production
- Strategic Communications and Government Relations







2018 Budget

2018 Tax Levy - \$159.9 Million



Operating Budget Alignment to the Strategic Plan

Strategic Direction	Alignment to the Strategic Plan	Base Budget Item	2018 Budget (rounded)
	Good Governance City infrastructure, such as buildings and roads, are in good condition and properly maintained.	1.25% levy increase (\$1.9M) dedicated to the renewal of the city's infrastructure as recommended in the city's Asset Management Plan	\$1.9 million
	Community Building through Arts and Culture Additional resources have been provided to support the city's cultural organizations	Funding in 2018 to develop culturally specific programming for both youth and adults and to engage new Canadians and educate the public to the rich cultural fabric of our community	\$50,000 One-Time
	Intensification The city will analyze the cost of all forms of development	Funding in 2018 to retain Land Economics consulting services for development proposals	\$75,000 One-Time
	Healthy Lifestyles The Parks Master Plan will be updated to reflect growth objectives and changing diversity in the city	Funding in 2018 to conduct a Parks Master Plan update in association with the New Official Plan	\$75,000 One-Time



A City that Grows



A Healthy and Greener City

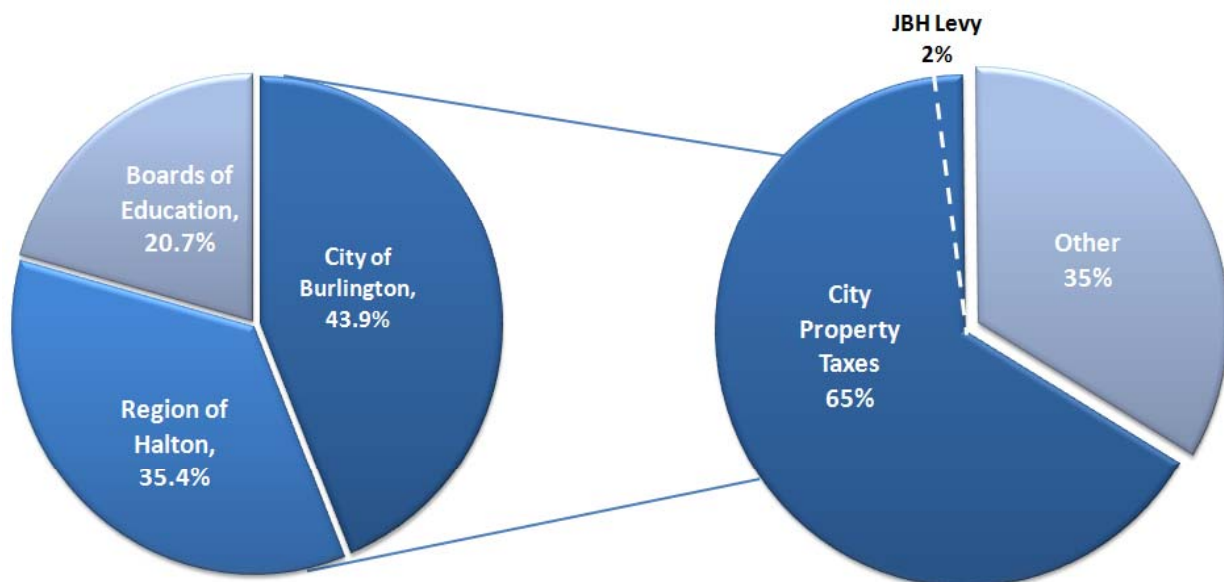


An Engaging City



2018 Budget

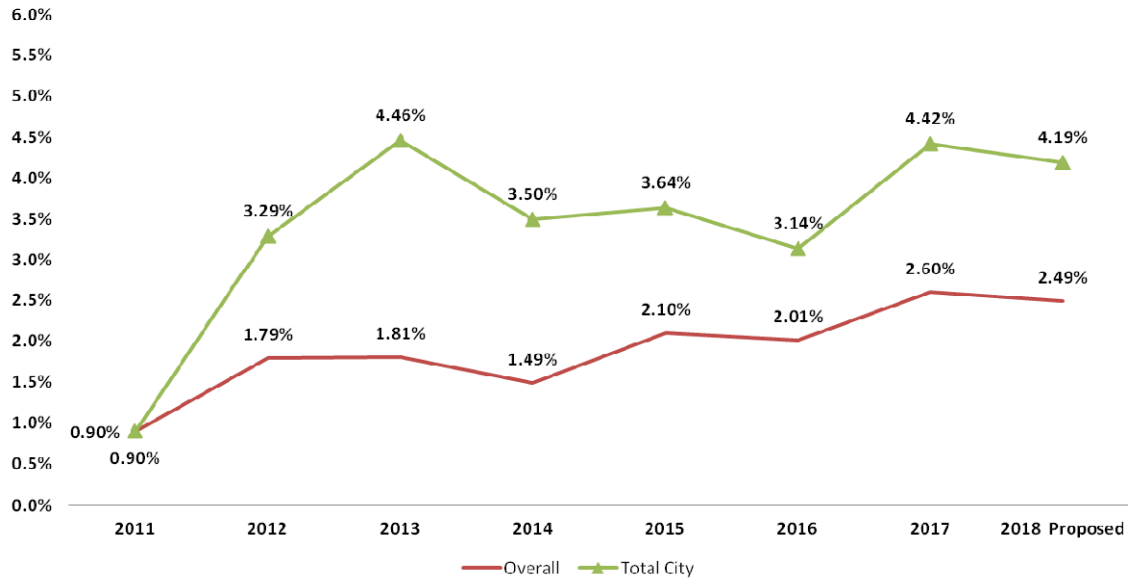
Total Tax Bill Breakdown



For each \$100K of residential assessment, there is a \$21.03 overall increase



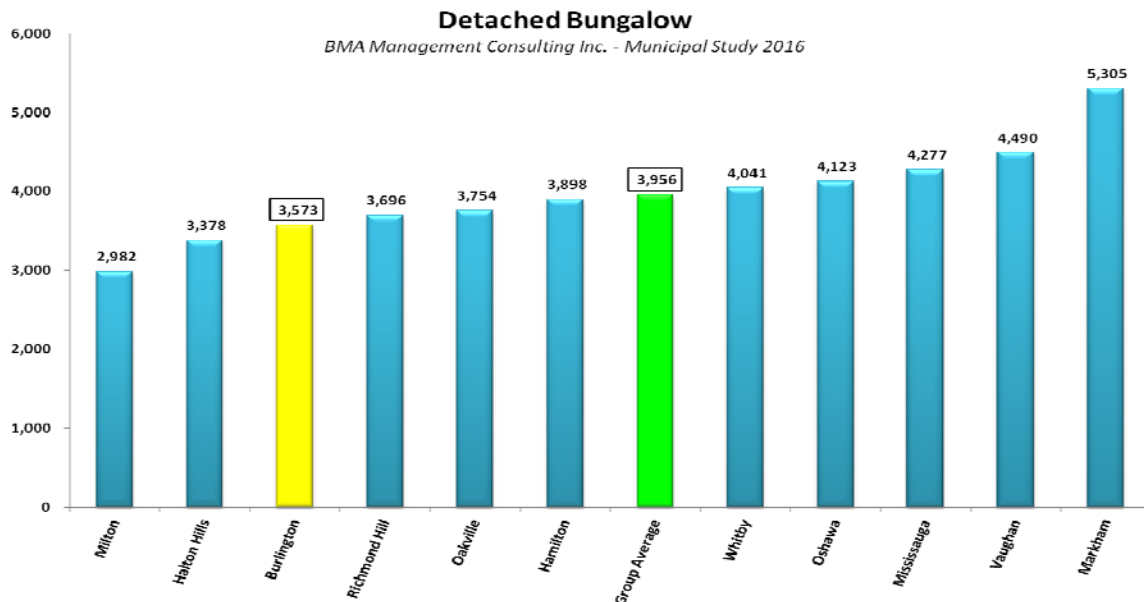
Historical Tax Increases



1.90% Overall average
3.44% City average



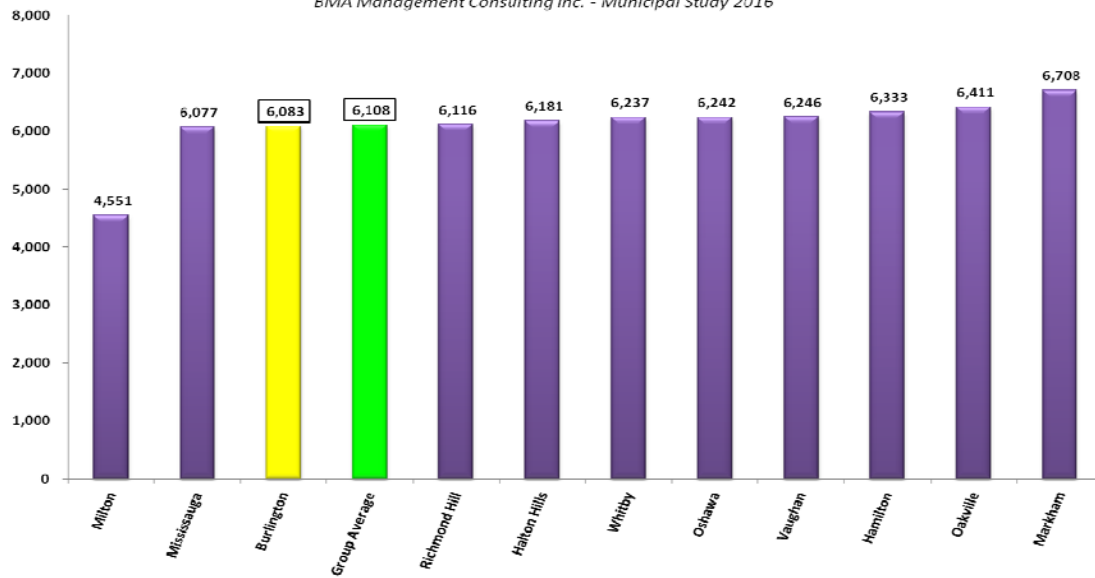
Competitive Property Taxes



Competitive Property Taxes

Senior Executive Home

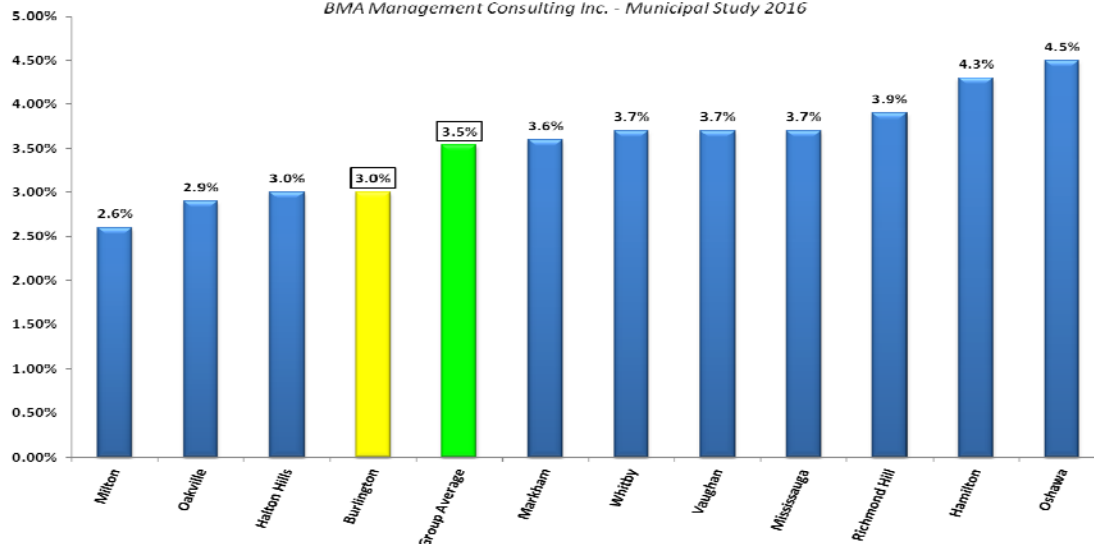
BMA Management Consulting Inc. - Municipal Study 2016



Competitive Property Taxes

Property Taxes as a % of Income

BMA Management Consulting Inc. - Municipal Study 2016



Public Engagement

Telephone Town Hall
Wednesday, October 18, 2017



Burlington Open Budget

- Data provided via the City website



2018 Budget

Timelines and Next Steps

December 1, 2017	Proposed Operating Budget overview at Committee of the Whole - Budget (COW-Budget)
December 12, 2017	Operating Budget Council Information Session
January 2, 2018	Operating budget review forms due
January 18, 2018	Operating budget review and approval at COW-Budget
January 22, 2018	Council approval of the operating budget



2018 Budget

Questions

