Appendix A

of F-14-19

City of Burlington

		Period E	nded		
	Marc	h 31, 2019	March	h 31, 2018	
	Actual	Budget (where applicable)	Actual	Budget (where applicable)	Variance
Net bank position	\$ 52,789,61	3	\$ 10,035,993	3	\$ 42,753,620
Short term investments	60,000,00	0	50,000,000	0	10,000,000
Long term investments	171,515,92	5	191,675,010	0	(20,159,085
Total City funds invested	\$ 284,305,53	8	\$ 251,711,003	3	\$ 32,594,535
Total Investment Income	\$ 2,192,44	6 5,300,000 (Current Fund Only)	\$ 2,507,826	5,300,000	\$ (315,380

Appendix B

City of Burlington

	INVESTMENT PORTFOLIO as at March 31, 2019										
		DLIO HOLDINGS (\$000's)	CURRENT YIELD (Weighted Average on cost)								
Long Term (at cost)											
Government of Canada	\$	27,238	2.32%								
Province of Ontario		34,568	3.29%								
Region of Halton		14,359	3.59%								
Other provinces		46,711	2.89%								
Other municipalities		37,099	3.03%								
Major banks		11,541	3.44%								
Total Bonds	\$	171,516	2.97%								
Short Term											
Money market	\$	60,000	2.70%								
Cash in bank		52,790	2.30%								
Total Investments	\$	284,306	2.84%								

Appendix C

City of Burlington

	Р	ROPERTY TAX	COLLECTION						
	COMPARISI	ON OF THE FIRST Q	UARTER OF 2019 W	TH 2018					
		Period en	ded						
	Mar 31,		Mar 31,	2018					
		Percent of Percent of							
	Amount	Current Levy	Amount	Current Levy	Variance				
Total Levy	\$204,808,657	100.0%	\$197,811,300	100.0%	\$6,997,357				
Current Year Collections	\$113,675,548	55.5%	\$109,984,667	55.6%	\$3,690,882				
Current Year Arrears	\$91,133,109	44.5%	\$87,826,633	44.4%	\$3,306,476				
		Percent of		Percent of					
	Amount	Total Arrears	Amount	Total Arrears	Variance				
Total Arrears*	\$98,662,209	100.0%	\$95,565,756	100.0%	\$3,096,453				
Prior Years Arrears	\$7,529,100	7.6%	\$7,739,123	8.1%	(\$210,022)				
Current Year Arrears	\$91,133,109	92.4%	\$87,826,633	91.9%	\$3,306,476				
		Annual		Annual					
	Amount	Budget	Amount	Budget	Variance				
Penalties and interest earned on taxes	\$450,349	\$2,100,000	\$478,670	\$2,100,000	(\$28,320)				

*Arrears amounts include outstanding taxes not yet due

Appendix D

City of Burlington DEBT AND FINANCIAL OBLIGATION as at March 2019		
as at March 2019		
Calculation of Net Debt Charges (2017 FIR)	ć	15 000 250
Gross Debt Charges	\$	15,889,350
Long Term Commitments	<u></u>	1,008,261
NET DEBT CHARGES	\$	16,897,611
Calculation of Annual Repayment Limit (2016 FIR)		
Total Revenue Fund Revenues	\$	258,030,198
EXCLUDED REVENUE AMOUNTS:		
Government Grants		1,850,102
Deferred Revenue Earned		9,208,693
Other Municipalities		11,876,094
Sale of Land & Capital Assets		-
Deferred Revenues Earned		7,491,582
Donated Tangible capital assets		-
Government Business Enterprise Equity		2,234,982
Total Exclusions	\$	32,661,453
	ć	225 260 745
NET REVENUE FIND REVENUES	\$	225,368,745
25% of Net Revenue Fund Revenues		56,342,186
Less Net Debt Charges		(16,897,611)
ANNUAL REPAYMENT LIMIT AT JAN 01/18	\$	39,444,575
2018 UPDATED ANNUAL REPAYMENT LIMIT		
2018 Annual Repayment Limit	Ś	39,444,575
Net Adjustments	Ļ	55,444,575
Change in Debt Charges		(4,011,075)
Change Long Term Commitments		(2,334,127)
Total NET ADJUSTMENT	\$	(6,345,202)
	<u> </u>	(0,343,202)
2018 Adjusted Annual Repayment Limit	\$	33,099,374
City's Debt Charges as a Percentage of Net Revenues Fund Revenues		10.3%

Appendix E

234,649

3,553,437

\$

-

City of Burlington

Reserve Funds and Reserves

As At March 31, 2019 with Comparatives from December 31, 2018

1. CAPITAL RELATED RESERVE FUNDS AND RESERVES

Vehicle Replacements - Tyandaga

Total Vehicle and Equipment Reserve Funds

A) Development Related Reserve and	Uncor	nmitted Balance	BALANCE	C	OMMITMENTS	UNCO	DMMITTED
Reserve Funds	As a	nt Dec 31, 2018				E	BALANCE
Growth Studies		117,563	121,890		-		121,890
Library		57,467	12,986		-		12,986
Transit		1,201,757	786,934		-		786,934
Transportation*		10,034,944	5,035,495		-		5,035,495
Storm Drainage*		4,887,617	2,664,584		(1,024,811)		3,689,395
Fire Protection*		(1,009,440)	(40,171)		1,024,811		(1,064,981)
Parks & Recreation		1,257,227	31,030		-		31,030
Park Dedication		15,062,064	8,864,663		-		8,864,663
Public Benefits		-	450,718		450,718		-
Future Services		6,125,352	10,928,846		6,413,493		4,515,352
Future Services Signs & Barricades		481,887	481,887		-		481,887
Future Services Trees		195,253	128,623		-		128,623
Total Development Related Reserve Funds	\$	38,411,691	\$ 29,467,485	\$	6,864,211	\$	22,603,273
B) Vehicle and Equipment Reserve Funds							
Vehicle Replacements - Fire		1,592,665	1,067,351		-		1,067,351
Vehicle Replacements - RPM & PR		2,803,472	2,251,437		-		2,251,437

*A portion of the committed balance represents borrowing between Development Charge Reserve Funds for capital projects. The current outstanding amount borrowed is disclosed in the commitment however repayment is expected to take place over a number of years.

\$

319,049

4,715,186 \$

234,649

3,553,437

\$

Reserve Funds and Reserves

As At March 31, 2019 with Comparatives from December 31, 2018

C) Transit Related Reserve Funds	Uncom	mitted Balance	BALANCE	СО	MMITMENTS	U	COMMITTED
	As at	: Dec 31, 2018					BALANCE
Transit Inter-Regional/Capital		157	157		-		157
Transit Capital		117,099	117,099		-		117,099
Provincial Gas Tax		1,822,461	397,176		-		397,176
Federal Gas Tax - Transit Dedicated		969,850	243,454		-		243,454
Transit Shelters		1,330	1,330		-		1,330
Total Transit Related Reserve Funds	\$	2,910,896	\$ 759,216	\$	-	\$	759,216
D) Other Capital Reserve Funds							
Burlington Hydro Proceeds		8,475,064	12,551,268		5,153,158		7,398,110
Capital Purposes		4,841,923	2,038,016		10,000		2,028,016
Infrastructure Renewal		6,627,546	6,544,321		-		6,544,321
Information Technology Renewal		1,197,500	818,545		-		818,545
MRBII		0	0		-		0
Federal Gas Tax		3,530,432	4,002,177		-		4,002,177
Public Art Reserve Fund		626,607	669,507		20,900		648,607
Railway Crossing		-	10,709,290		10,709,290		-
Joseph Brant Memorial Hospital		-	11,637,926		11,637,926		-
Strategic Plan		707,548	848,611		141,063		707,548
Strategic Land Acquisition		7,133,200	7,415,530		(157,671)		7,573,200
Total Other Capital Reserve Funds	\$	33,139,820	\$ 57,235,191	\$	27,514,667	\$	29,720,524

Reserve Funds and Reserves

As At March 31, 2019 with Comparatives from December 31, 2018

2. OPERATING RELATED RESERVE FUNDS AND RESERVES

A) Stabilization Reserves and Reserve Funds	Uncon	nmitted Balance	BALANCE	CO	MMITMENTS	U	NCOMMITTED
	As a	t Dec 31, 2018					BALANCE
Contingency		6,272,559	10,452,026		3,424,571		7,027,455
Severe Weather		3,912,790	3,912,790		-		3,912,790
Tax Rate Stabilization		4,191,959	6,467,032		2,783,897		3,683,135
Building Permit Stabilization		2,773,637	2,773,637		-		2,773,637
Planning Fee Stabilization		3,706,352	3,706,352		200,000		3,506,352
Engineering Fee Stabilization		664,949	664,949		-		664,949
Commodity Stablization Reserve Fund		195,449	195,449		-		195,449
Total Stabilization Reserve Funds	\$	21,717,696	\$ 28,172,235	\$	6,408,469	\$	21,763,767
B) Corporate Reserve Funds							
Employee Accident		3,919,373	5,770,621		2,003,149		3,767,472
Benefits		2,106,052	2,090,886		-		2,090,886
Total Corporate Reserve Funds	\$	6,025,425	\$ 7,861,506	\$	2,003,149	\$	5,858,357
C) Corporate Reserves							
Election Expense		-	324,500		324,500		-
Insurance		-	6,618,105		6,618,105		-
Early Retirement		2,846	2,846		-		2,846
Emergency Plan		140,934	115,934		-		115,934
Ontario Cannabis Legalization Implementation		-	206,928		-		206,928
Tree Planting		17,280	17,280		-		17,280
Future Expense		838,920	838,920		-		838,920
Total Corporate Reserves	\$	999,979	\$ 8,124,513	\$	6,942,605	\$	1,181,907

Reserve Funds and Reserves

As At March 31, 2019 with Comparatives from December 31, 2018

3. LOCAL BOARDS AND PROGRAM SPECIFIC RESERVE FUNDS AND RESERVES

A) Program Specific Reserve Funds	Uncommitted Balance	BALANCE	COMMITMENTS	UNCOMMITTED
	As at Dec 31, 2018			BALANCE
Economic Development	43,848	43,848	-	43,848
Parks & Recreation Infrastructure				
Waterfront Centre	397,192	355,192	-	355,192
Paletta Mansion	586,619	433,619	-	433,619
Senior's Centre	502,195	460,142	-	460,142
Tyandaga Facility	128,826	63,826	-	63,826
LaSalle Park Pavilion	414,847	404,847	-	404,847
Burlington Youth Centre	-	27,349	27,349	-
Sports Fields	136,737	136,700	-	136,700
Haber Community Centre	398,338	385,338	-	385,338
Recreation Centre	203,252	132,487	-	132,487
Pools	425,026	362,866	-	362,866
Arenas	433,885	438,592	-	438,592
Culture	138,190	150,049	-	150,049
Randal Reef	-	1,650,242	1,650,242	-
Downtown Streetscape	50,665	50,665	-	50,665
Community Heritage	265,410	265,410	-	265,410
Mundialization Committee	197,551	199,484	-	199,484
Naval Memorial	40,748	40,748	-	40,748
LaSalle Marina	-	455,396	455,396	-
Policy Initiatives	1,089,717	2,696,109	2,406,391	289,717
Culture Initiatives	119,415	219,415	50,000	169,415
Energy Initiatives	50,096	60,116	10,020	50,096
Community Investment	194,223	194,223	-	194,223
Sims Square Reserve Fund	800,411	1,400,411	-	1,400,411
Forestry Reserve Fund	30,011	580,011	565,000	15,011
Total Program Specific Reserve Funds	\$ 6,647,202	\$ 11,207,084	\$ 5,164,398	\$ 6,042,686

Reserve Funds and Reserves

As At March 31, 2019 with Comparatives from December 31, 2018

B) Local Boards Reserve Funds	Uncommitted Balance	BALANCE	CON	IMITMENTS	U	NCOMMITTED
	As at Dec 31, 2018					BALANCE
Parking District	9,259,235	8,450,828		-		8,450,828
Downtown BIA	290,105	290,105		-		290,105
BEDC Operations	295,383	295,383		-		295,383
BEDC Strategic Initiatives	217,410	217,410		-		217,410
BEDC Innovation Centre	162,147	162,147		-		162,147
Library Board	1,885,309	2,090,763		-		2,090,763
Tourism Burlington	87,505	87,505		-		87,505
Museums Board - Joseph Brant General	131,651	138,648		-		138,648
Museums Board - Joseph Brant Project	155,630	155,630		-		155,630
Museums Board - Ireland House General	175,799	211,081		-		211,081
Museums Board - Ireland House Project	93,321	93,321		-		93,321
Museum Board - Joseph Brant Transformation Project	919,377	919,377		-		919,377
PAC	612,700	576,434		10,279		566,155
PAC - CPRF	701,321	736,873		-		736,873
PAC Donations	8,164	13,443		5,279		8,164
Total Local Boards Reserve Funds	\$ 14,995,055	\$ 14,438,947	\$	15,558	\$	14,423,389
C) Program Specific Reserves						
Crime Prevention	26,810	26,810		-		26,810
Burlington International Games	63,907	63,907		-		63,907
Total Program Specific Reserves	\$ 90,716	\$ 90,716	\$	-	\$	90,716
Total Reserve Funds	\$ 122,290,411	\$ 141,792,357	\$	44,095,162	\$	97,697,195
Total Reserves	\$ 7,363,255	\$ 19,117,973	\$	10,817,895	\$	8,300,079
Total Reserve Funds and Reserves	\$ 129,653,666	\$ 160,910,331	\$	54,913,057	\$	105,997,274

CITY OF BURLINGTON 2019 BUDGET MONITORING)R THE PERIOD ENDING MARCH 31, 20

Appendix F

				2019							
	Actuals YT	D		Variance YT	D						
Services	\$	%		\$	%	Fav/ Unfav	Net	Approved Budget	Projected Year-End	Su	Projected Year-End rplus / (Deficit)
Office of the Mayor	\$ 144,341	26%	\$	(8,279)	-6%		\$	546,090	\$ 546,090	\$	-
Office of Councillors	\$ 263,376	23%	•	17,009	6%		\$	1,126,106	\$ 1,126,106	\$	-
Office of Mayor & Council	\$ 407,718	24%	\$	8,730	2%		\$	1,672,196	\$ 1,672,196	\$	-
Building Code Permit & Inspection	\$ 49,105	-4%	\$	(17,604)	-56%		\$	(1,228,042)	\$ (1,216,042)	\$	(12,000)
Development Review Service	\$ 565,038	30%	\$	18,224	3%		\$	1,900,365	\$ 1,900,365	\$	-
Parks & Open Space Design and Development	\$ 215,828	30%	\$	9,223	4%		\$	714,737	\$ 714,737	\$	-
Facilities & Buildings Design and Construction	\$ 218,550	30%	\$	18,735	8%		\$	739,041	\$ 739,041	\$	-
Design & Build	\$ 1,048,522	49%	\$	28,578	3%		\$	2,126,101	\$ 2,138,101	\$	(12,000
Cultural Service	\$ 203,372	14%	\$	48,341	19%		\$	1,444,024	\$ 1,436,788	\$	7,236
Organized Sport Support	\$ 239,873	5%	\$	(22,300)	-10%		\$	4,383,890	\$ 4,449,931	\$	(66,041)
Recreation Service	\$ 1,178,027	18%	\$	(59,931)	-5%		\$	6,372,334	\$ 6,412,747	\$	(40,412
Leisure Services	\$ 1,621,272	13%	\$	(33,890)	-2%		\$	12,200,249	\$ 12,299,466	\$	(99,217)
Council & Citizen Committee Service	\$ 627,544	33%	\$	(41,095)	-7%		\$	1,915,356	\$ 1,932,356	\$	(17,000
Service Burlington	\$ 75,463	20%	\$	1,926	2%		\$	372,432	\$ 372,432	\$	-
Customer Relations and Citizen Representation	\$ 703,007	31%	\$	(39,170)	-6%		\$	2,287,788	\$ 2,304,788	\$	(17,000
Cemetery Service	\$ 34,172	32%	\$	(12,409)	-2%		\$	105,373	\$ 99,053	\$	6,319
Parks and Open Space Maintenance	\$ 730,234	14%		(40,417)	-1%		\$	5,129,917	\$ 5,241,429	\$	(111,512
Roadway Maintenance Service	\$ 3,864,388	35%	\$	102,700	48%	F	\$	11,129,541	\$ 10,969,737	\$	159,803
Surface Water Drainage Service	\$ 167,525	10%	\$	45,299	11%		\$	1,707,458	\$ 1,706,339	\$	1,119
Tree Management Service	\$ 295,301	8%	\$	108,654	117%	F	\$	3,697,281	\$ 3,634,371	\$	62,910
Environment & Energy Service	\$ 98,081	26%	\$	(5,127)	0%		\$	376,143	\$ 376,143	\$	-
Maintenance	\$ 5,189,701	23%	\$	198,699	2%		\$	22,145,712	\$ 22,027,072	\$	118,640
Animal Control Service	\$ 77,366	14%	\$	16,766	18%		\$	562,892	\$ 562,892	\$	-
Bylaw Enforcement Service	\$ 165,637	20%	\$	57,842	26%		\$		\$ 769,360	\$	80,000
Emergency Management Service	\$ 28,745	18%	\$	3,666	11%		\$	161,175	\$ 161,175	\$	-
Fire Communications	\$ 375,484	39%	\$	18,898	5%		\$	960,816	\$ 960,816	\$	-
Fire Prevention & Education	\$ 254,294	22%	\$	24,291	9%		\$	1,160,161	\$ 1,160,161	\$	-
Emergency Response Service	\$ 6,580,699	23%	\$	24,780	0%		\$	28,789,204	\$ 28,789,204	\$	-
Public Safety	\$ 7,482,224	23%	\$	146,243	2%		\$	32,483,607	\$ 32,403,607	\$	80,000
Roads & Structure Design & Construction	\$ 325,196	26%	\$	(14,272)	-5%		\$	1,232,877	\$ 1,132,876	\$	100,001
Parking Service	\$ (211,867)	25%		(114,007)	35%	υ	\$	(835,850)	\$ (735,850)		(100,000
Traffic Operations Management Service	\$ 933,254	19%		43,722	4%		\$	4,841,551	\$ 4,809,930	\$	31,621
Conventional Transit	\$ 1,986,768	15%		(72,445)	-4%		\$	13,072,032	\$ 13,026,390	\$	45,642
Specialized Transit	\$ 362,221	21%	· ·	(20,517)	-6%		\$	1,714,047	\$ 1,714,047	\$	-
Transportation (Network) Planning	\$ 106,196	22%		15,106	12%		\$	490,852	\$ 491,402	\$	(550
Roads & Transportation	\$ 3,501,766	17%		(162,414)	-5%		\$	20,515,510	\$,	\$	76,714

Appendix F

CITY OF BURLINGTON 2019 BUDGET MONITORING)R THE PERIOD ENDING MARCH 31, 20

			2019					
	Actuals YT	D	Variance Y	TD				
Services	\$	%	\$	%	Fav/ Unfav	Net Approved Budget	Projected Year-End	Projected Year-End Surplus / (Deficit)
Asset Management Service	\$ 168,833	23%	\$ 11,284	6%		\$ 733,956	\$ 733,956	\$ -
Internal Audit Service	\$ 41,473	19%	\$ 12,963	24%		\$ 218,550	\$ 218,550	\$-
Communications Service	\$ 400,403	25%	\$ (1,397) 0%		\$ 1,607,360	\$ 1,607,360	\$-
Corporate Management Service	\$ 371,608	20%	\$ 55,084	13%		\$ 1,898,528	\$ 1,657,493	\$ 241,035
Financial Management Service	\$ 939,480	28%	\$ 455	0%		\$ 3,406,296	\$ 3,397,896	\$ 8,400
Fleet Management Service	\$ 37,104	-9%	\$ (67,263) 223%		\$ (394,747)	\$ (406,026) \$ 11,279
Geographic Information & Mapping	\$ 144,003	23%	\$ 10,332	7%		\$ 624,263	\$ 624,263	\$-
Human Resources Service	\$ 386,795	15%	\$ 47,330	11%		\$ 2,542,297	\$ 2,542,297	\$-
Information Technology Service	\$ 1,765,733	25%	\$ 91,334	5%		\$ 6,963,097	\$ 6,963,097	\$ -
Corporate Signs	\$ 63,459	123%	\$ 1,194	2%		\$ 51,506	\$ 51,506	\$-
Corporate Legal Service	\$ 260,307	16%	\$ 148,155	36%	F	\$ 1,604,424	\$ 1,467,422	\$ 137,002
nternal Support & Admin	\$ 4,579,198	24%	\$ 309,471	6%		\$ 19,255,531	\$ 18,857,816	\$ 397,715
otal City Services	\$ 24,533,408	22%	\$ 456,248	2%		\$ 112,686,693	\$ 112,141,841	\$ 544,852
Special Partners and Board	\$ 4,289,904	29%	\$-	0%		\$ 14,659,963	\$ 14,659,963	\$-
Corporate Expenditures	\$ 40,246,238	79%	\$ (99,605) 0%		\$ 51,239,048	\$ 51,239,751	\$ (703
Corporate Revenues	\$ (83,104,521)	47%	\$ 384,851	0%	F	\$ (178,585,704)	\$ (178,914,751) \$ 329,047
OTAL			\$ 741,494					\$ 873,196

Appendix G

CITY OF BURLINGTON 2019 BUDGET MONITORING FOR THE PERIOD ENDING MARCH 31, 2019

			2019)				
	Actuals Y	TD	Variar	nce YTD			Destanted	Projected
Description	\$	%	\$	%	Fav/ Unfav	Net Approved Budget	Projected Y-End	Projected Y-End Variance
By Cost Element Category:								
Human Resources	26,813,272	22%	782,508	2.8%	F	122,782,701	121,625,922	1,156,779
Operating/Minor Capital Equip.	3,914,050	25%	34,052	0.9%	F	15,893,615	15,846,889	46,726
Purchased Services	4,624,757	19%	(154,830)	-3.4%	U	23,796,977	24,231,452	(434,475)
Corp. Expenditures/Provisions	53,541,558	59%	(105,487)	-0.2%	U	91,460,241	91,667,311	(207,070)
Internal Charges & Settlements	1,086,278	21%	4,548	0.5%	F	5,201,329	5,215,349	(14,020)
TOTAL EXPENDITURES	89,979,915	35%	560,791	0.6%	F	259,134,863	258,586,923	547,940
Controllable Revenues	(9,652,434)	24.7%	(41,082)	0.5%	U	(39,001,144)	(39,091,769)	90,625
General Revenues & Recoveries	(94,362,452)	42.9%	221,785	-0.2%	F	(220,133,719)	(220,368,350)	234,631
TOTAL REVENUES	(104,014,886)	40.1%	180,703	-0.2%	F	(259,134,863)	(259,460,119)	325,256
NET OPERATING BUDGET			741,494		F			873,196