### Appendix A of F-44-19

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## **City of Burlington**

#### **SECURITIES POSITION AND PERFORMANCE Period Ended** September 30, 2019 September 30, 2018 Actual **Budget** Actual Budget Variance (where applicable) (where applicable) Net bank position 29,820,256 8,149,400 21,670,856 Short term investments 60,000,000 60,000,000 0 Long term investments 224,690,592 233,163,244 (8,472,652) **Total City funds invested** 314,510,848 301,312,644 13,198,204 7,747,803 7,914,377 **Total Investment Income** 5,300,000 5,300,000 (166,574)(Current Fund Only)

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#### **INVESTMENT PORTFOLIO** as at September 30, 2019 **PORTFOLIO HOLDINGS CURRENT YIELD** (Weighted Average on cost) (\$000's) Long Term (at cost) Government of Canada 34,737 2.10% Province of Ontario 36,565 3.11% Region of Halton 15,605 3.06% Other provinces 70,632 2.73% Other municipalities 52,577 3.09% Major banks 14,575 2.72% **Total Bonds** \$ 224,691 2.80% Short Term Money market 60,000 2.60% Cash in bank 29,820 2.30% 314,511 2.70% **Total Investments**

## Appendix C of F-44-19

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## **City of Burlington**

### **PROPERTY TAX COLLECTION**

COMPARISION OF THE THIRD QUARTER OF 2019 WITH 2018

		Period		1	
	Sep 30, 2019		Sep 30,	2018	
	Amount	Percent of Current Levy	Amount	Percent of Current Levy	Variance
Total Levy	\$420,601,164	100.0%	\$409,841,080	100.0%	\$10,760,084
Current Year Collections	\$393,642,722	93.6%	\$383,945,477	93.7%	\$9,697,245
Current Year Arrears	\$26,958,442	6.4%	\$25,895,603	6.3%	\$1,062,839
		Percent of		Percent of	
	Amount	Total Arrears	Amount	Total Arrears	Variance
Total arrears*	\$31,717,062	100.0%	\$29,849,425	100.0%	\$1,867,636
Prior Years Arrears	\$4,758,620	15.0%	\$3,953,823	13.2%	\$804,79
Current Year Arrears	\$26,958,442	85.0%	\$25,895,603	86.8%	\$1,062,839
		Annual		Annual	
	Amount	Budget	Amount	Budget	Variance
Penalties and interest					

<sup>\*</sup> Arrears amounts include outstanding taxes not yet due

### City of Burlington **DEBT AND FINANCIAL OBLIGATION** as at September 2019

Calculation of Net Debt Charges (2017 FIR)			
Gross Debt Charges			\$ 15,889,350
Long Term Commitments			1,008,261
Lease & Liabilities (2017)	\$	778,261	
Joseph Brant Hospital Annual Cash Commitment (2017)	\$	-	
Randle Reef (2017)	\$	230,000	
NET DEBT CHARGES			\$ 16,897,611
Calculation of Annual Repayment Limit (2017 FIR)			
Total Revenue Fund Revenues	\$	258,030,198	
Conrtibuted Capital Assets	\$	-	
Total Revenue Fund Revenues	<u></u>		\$ 258,030,198
EXCLUDED REVENUE AMOUNTS:			
Government Grants			1,850,102
Deferred Revenue Earned			9,208,693
Other Municipalities			11,876,094
Sale of Land & Capital Assets			-
Deferred Revenues Earned			7,491,582
Donated Tangible capital assets			-
Government Business Enterprise Equity			2,234,982
Total Exclusions			\$ 32,661,453
NET REVENUE FIND REVENUES			\$ 225,368,745
25% of Net Revenue Fund Revenues			56,342,186
Less Net Debt Charges			(16,897,611)
ANNUAL REPAYMENT LIMIT AT JAN 01/18			\$ 39,444,575
2018 UPDATED ANNUAL REPAYMENT LIMIT			
2018 Annual Repayment Limit			\$ 39,444,575
Net Adjustments			
Change in Debt Charges			(3,975,223)
Gross Debt Charges 2018 (2017 FIR)	\$	15,775,038	
Debt Charges (2018 Issue)	\$	(1,947,330)	
Debt Charges (2019 Issue)	\$	(93,957)	
Debt Approved Not Issued (2019)	\$	(2,048,247)	
Change Long Term Commitments			(2,334,127)
Lease & Liabilities (2019)	\$	778,261	
Joseph Brant Hospital Annual Cash Commitment (2019)	\$	2,334,127	
Randle Reef (2019)	\$	230,000	 
Total NET ADJUSTMENT			\$ (6,309,350)
2018 Adjusted Annual Repayment Limit			\$ 33,135,226
City's Debt Charges as a Percentage of Net Revenues Fund Revenues			10.3%
only 5 Debt charges as a referrage of Net Nevenues ruliu nevenues			10.3/0

Note: City Debt Charges excluding Long Term Commitments (hospital, randle reef) is approximately 8.8%

# City of Burlington Reserve Funds and Reserves

As At September 30, 2019 with Comparatives from December 31, 2018

#### 1. CAPITAL RELATED RESERVE FUNDS AND RESERVES

A) Development Related Reserve and		nitted Balance	В	BALANCE	COI	MMITMENTS	UNCOMM	ITTED
Reserve Funds	As at	Dec 31, 2018					BALAN	NCE
Growth Studies		117,563		34,844		-		34,844
Library		57,467		18,054		-		18,054
Transit		1,201,757		860,644		-	8	360,644
Transportation*		10,034,944		9,539,845		0	9,5	539,845
Storm Drainage*		4,887,617		2,883,269		(1,024,811)	3,9	908,080
Fire Protection*		(1,009,440)		(28,400)		1,024,811	(1,0	053,211)
Parks & Recreation		1,257,227		121,791		-	-	121,791
Park Dedication		15,062,064		8,885,388		-	8,8	385,388
Public Benefits		-		500,718		500,718		-
Future Services		6,125,352		11,172,589		5,822,172	5,3	350,416
Future Services Signs & Barricades		481,887		481,887		-	4	481,887
Future Services Trees		195,253		142,173		-	:	142,173
Total Development Related Reserve Funds	\$	38,411,691	\$	34,612,801	\$	6,322,890	\$ 28,2	289,911

B ) Vehicle and Equipment Reserve Funds				
Vehicle Replacements - Fire	1,592,665	792,499	-	792,499
Vehicle Replacements - RPM & PR	2,803,472	3,592,073	-	3,592,073
Vehicle Replacements - Tyandaga	319,049	234,649	-	234,649
Total Vehicle and Equipment Reserve Funds	\$ 4,715,186 \$	4,619,220	\$ -	\$ 4,619,220

<sup>\*</sup>A portion of the committed balance represents borrowing between Development Charge Reserve Funds for capital projects. The current outstanding amount borrowed is disclosed in the commitment however repayment is expected to take place over a number of years.

### **Reserve Funds and Reserves**

As At September 30, 2019 with Comparatives from December 31, 2018

C) Transit Related Reserve Funds	Uncom	mitted Balance	BALANCE	COMMITMENTS		UNCOMMITTED
	As at	Dec 31, 2018				BALANCE
Transit Inter-Regional/Capital		157	11,672		-	11,672
Transit Capital		117,099	147,460		-	147,460
Provincial Gas Tax		1,822,461	1,037,952		-	1,037,952
Federal Gas Tax - Transit Dedicated		969,850	809,443		500,000	309,443
Transit Shelters		1,330	1,330		-	1,330
Total Transit Related Reserve Funds	\$	2,910,896	\$ 2,007,857	\$	500,000	\$ 1,507,857

Capital Purposes	4,841,923	2,950,881	10,000	2,940,881
Infrastructure Renewal	6,627,546	7,128,607	1,150,000	5,978,607
Information Technology Renewal	1,197,500	957,445	-	957,445
MRBII	0	0	-	0
Federal Gas Tax	3,530,432	9,338,707	5,095,000	4,243,707
Public Art Reserve Fund	626,607	603,498	20,900	582,598
Railway Crossing	-	7,809,290	7,809,290	-
Joseph Brant Memorial Hospital	-	7,646,126	7,646,126	-
Strategic Plan	707,548	848,611	241,063	607,548
Strategic Land Acquisition	 7,133,200	7,188,508	(384,693)	7,573,200
Total Other Capital Reserve Funds	\$ 33,139,820 \$	55,177,948	\$ 26,740,844 \$	28,437,104

### **Reserve Funds and Reserves**

As At September 30, 2019 with Comparatives from December 31, 2018

#### 2. OPERATING RELATED RESERVE FUNDS AND RESERVES

A) Stabilization Reserves and Reserve Funds	Unco	mmitted Balance	BALANCE	CC	MMITMENTS	UNCOMMITTED
	As	at Dec 31, 2018				BALANCE
Contingency		6,272,559	10,230,715		2,147,282	8,083,433
Severe Weather		3,912,790	3,912,790	1	-	3,912,790
Tax Rate Stabilization		4,191,959	6,235,469		2,898,397	3,337,072
Building Permit Stabilization		2,773,637	2,773,637		-	2,773,637
Planning Fee Stabilization		3,706,352	3,706,352		200,000	3,506,352
Engineering Fee Stabilization		664,949	664,949		-	664,949
Commodity Stablization Reserve Fund		195,449	195,449		-	195,449
Total Stabilization Reserve Funds	\$	21,717,696	\$ 27,719,361	\$	5,245,679	\$ 22,473,682

B) Corporate Reserve Funds				
Employee Accident	3,919,373	6,796,736	2,003,149	4,793,587
Benefits	2,106,052	2,477,289	-	2,477,289
Total Corporate Reserve Funds	\$ 6,025,425 \$	9,274,025	\$ 2,003,149 \$	7,270,876

C) Corporate Reserves				
Election Expense	-	324,500	324,500	-
Insurance	-	6,618,105	6,618,105	-
Early Retirement	2,846	2,846	-	2,846
Emergency Plan	140,934	134,434	-	134,434
Ontario Cannabis Legalization Implementation	-	254,372	-	254,372
Tree Planting	17,280	17,280	-	17,280
Future Expense	838,920	714,749	-	714,749
Total Corporate Reserves	\$ 999,979 \$	8,066,286	\$ 6,942,605 \$	1,123,680

### **Reserve Funds and Reserves**

As At September 30, 2019 with Comparatives from December 31, 2018

#### 3. LOCAL BOARDS AND PROGRAM SPECIFIC RESERVE FUNDS AND RESERVES

A) Program Specific Reserve Funds	Uncommitted Balance	BALANCE	COMMITMENTS	UNCOMMITTED
	As at Dec 31, 2018			BALANCE
Economic Development	43,848	43,848	-	43,848
Parks & Recreation Infrastructure				
Waterfront Centre	397,192	98,154	-	98,154
Paletta Mansion	586,619	433,619	-	433,619
Senior's Centre	502,195	474,712	-	474,712
Tyandaga Facility	128,826	63,826	-	63,826
LaSalle Park Pavilion	414,847	404,847	-	404,847
Burlington Youth Centre	-	19,241	19,241	-
Sports Fields	136,737	172,503	-	172,503
Haber Community Centre	398,338	402,338	-	402,338
Recreation Centre	203,252	311,817	-	311,817
Pools	425,026	477,288	-	477,288
Arenas	433,885	443,868	-	443,868
Culture	138,190	155,074	-	155,074
Randal Reef	-	1,220,242	1,220,242	-
Downtown Streetscape	50,665	50,665	-	50,665
Community Heritage	265,410	265,410	-	265,410
Mundialization Committee	197,551	199,484	-	199,484
Naval Memorial	40,748	40,748	-	40,748
LaSalle Marina	-	455,396	455,396	-
Policy Initiatives	1,089,717	2,696,109	2,406,391	289,717
Culture Initiatives	119,415	169,415	50,000	119,415
Energy Initiatives	50,096	60,116	10,020	50,096
Community Investment	194,223	194,223	-	194,223
Sims Square Reserve Fund	800,411	800,411	-	800,411
Forestry Reserve Fund	30,011	580,011	565,000	15,011
Total Program Specific Reserve Funds	\$ 6,647,202	\$ 10,233,363	\$ 4,726,289	\$ 5,507,074

### **Reserve Funds and Reserves**

As At September 30, 2019 with Comparatives from December 31, 2018

B) Local Boards Reserve Funds	Uncommitted Balance		BALANCE	COM	IMITMENTS	U	INCOMMITTED
	As at Dec 31, 2018						BALANCE
Parking District	9,259,235		8,968,504		-		8,968,504
Downtown BIA	290,105		338,105		-		338,105
BEDC Operations	295,383		295,383		-		295,383
BEDC Strategic Initiatives	217,410		217,410		-		217,410
BEDC Innovation Centre	162,147		162,147		-		162,147
Library Board	1,885,309		2,090,763		-		2,090,763
Tourism Burlington	87,505		87,505		-		87,505
Museums Board - Joseph Brant General	131,651		138,648		-		138,648
Museums Board - Joseph Brant Project	155,630		155,630		-		155,630
Museums Board - Ireland House General	175,799		202,636		-		202,636
Museums Board - Ireland House Project	93,321		87,368		-		87,368
Museum Board - Joseph Brant Transformation Project	919,377		919,377		-		919,377
PAC	612,700		576,434		10,279		566,155
PAC - CPRF	701,321		787,587		-		787,587
PAC Donations	8,164		13,443		5,279		8,164
Total Local Boards Reserve Funds	\$ 14,995,055	\$	15,040,939	\$	15,558	\$	15,025,381
C) Program Specific Reserves							
Crime Prevention	26.810		26,810		_		26,810
Burlington International Games	63,907		63,907		_		63,907
Total Program Specific Reserves	\$ 90,716	\$	90,716	\$	-	\$	90,716
Total Reserve Funds	\$ 122,290,411	\$	148,454,799	\$	42,906,410	\$	105,047,671
Total Reserves	\$ 7,363,255	Ś	18,387,717	\$	9,590,605	\$	9,297,830
	·		, ,	•	3,330,003		3,23.,330
Total Reserve Funds and Reserves	\$ 129,653,666	\$	166,842,517	\$	52,497,015	\$	114,345,501

# CITY OF BURLINGTON 2019 BUDGET MONITORING FOR THE PERIOD ENDING SEPTEMBER 30, 2019

2019									
	Actuals	YTD	Variand	ce YTD	Fav/	Net Approved	Projected	Projected	
Services	\$	%	\$	%	Unfav	Budget	Year-End	Year-End	
Building Code Permit &Inspection	\$ (767,792)	63%	\$ (135,864)	15.0%	U	\$ (1,228,042)	\$ (1,214,191)	\$ (13,851)	
Development Review Service	2,177,294	115%	(536,447)	-32.7%	U	1,900,365	1,902,706	(2,341)	
Business Economic Development Cor	1,026,038	75%	-	0.0%		1,368,050	1,368,050	-	
A City that Grows	\$ 2,435,540	119%	\$ (672,311)	-38.1%	U	\$ 2,040,373	\$ 2,056,564	\$ (16,191)	
Roadway Maintenance Service	7,354,971	66%	322,046	4.2%	F	11,129,540	10,943,368	186,172	
Parking Service	(1,035,524)	124%	(201,068)	16.3%	U	(835,850)	(623,376)	(212,474)	
Roads & Structure Design & Construction	1,196,736	97%	(200,513)	-20.1%	U	1,232,877	1,460,070	(227,193)	
Traffic Operations Management Service	3,157,743	65%	405,294	11.4%	F	4,841,551	4,446,836	394,715	
Transportation (Network) Planning	341,243	70%	29,211	7.9%		490,852	475,702	15,150	
Conventional Transit	8,482,496	65%	492,891	5.5%	F	13,072,032	12,590,819	481,213	
Specialized Transit	1,499,542	87%	6,070	0.4%		1,714,047	1,691,323	22,725	
A City that Moves	\$ 20,997,208	66%	\$ 853,931	3.9%		\$ 31,645,050	\$ 30,984,742	\$ 660,308	
Parks and Open Space Maintenance	4,736,385	90%	(165,471)	-3.6%	U	5,236,404	5,519,038	(282,634)	
Tree Management Service	2,480,544	69%	162,091	6.1%	F	3,590,794	3,574,507	16,287	
Organized Sport Support	3,418,047	78%	(179,058)	-5.5%	U	4,383,890	4,429,495	(45,604)	
Recreation Service	4,391,059	69%	(110,760)	-2.6%	U	6,372,335	6,444,710	(72,376)	
Parks & Open Space Design and Development	567,586	87%	(22,643)	-4.2%		650,421	675,453	(25,032)	
Surface Water Drainage Service	1,104,789	65%	(21,891)	-2.0%		1,707,458	1,883,910	(176,452)	
Environment & Energy Service	334,777	76%	(4,981)	-1.5%		440,459	430,693	9,766	
Cemetery Service	135,363	128%	(36,169)	-36.5%		105,373	126,226	(20,853)	
A Healthier and Greener City	\$ 17,168,551	76%	\$ (378,883)	-2.3%	U	\$ 22,487,134	\$ 23,084,032	\$ (596,898)	
Cultural Service	1,150,584	80%	36,606	3.1%		1,444,024	1,370,629	73,395	
Communications Service	1,325,535	82%	(123,059)	-10.2%	U	1,607,360	1,727,152	(119,792)	
Burlington Performing Arts Center	757,831	75%	-	0.0%		1,010,441	1,010,441	-	
Library Services	8,433,718	77%	0	0.0%		10,930,072	10,930,072	-	
Museum Services	684,867	96%	-	0.0%		712,955	712,955	-	
Art Gallery of Burlington	972,154	100%	-	0.0%		972,155	972,155	-	
Tourism Services	330,338	83%	-	0.0%		399,556	399,556	-	
An Engaging City	\$ 13,655,025	80%	\$ (86,453)	-0.6%		\$ 17,076,562	\$ 17,122,960	\$ (46,397)	
Animal Control Service	408,500	73%	(6,436)	-1.6%		562,892	560,662	2,229	
Bylaw Enforcement Service	518,508	61%	72,846	12.3%		849,360	737,430	111,929	
Emergency Management Service	109,853	68%	18,386	14.3%		161,175	161,175	-	
Fire Communications	1,296,220	135%	65,836	4.8%		960,816	955,675	5,140	
Fire Prevention & Education	767,239	66%	124,579	14.0%	F	1,160,161	1,051,326	108,835	
Emergency Response Service	20,218,427	70%	95,279	0.5%		28,789,204	28,710,799	78,405	
Halton Court Services	(313,651)	43%	(52,982)	14.5%		(733,265)	(731,000)	(2,265)	
A Safe City	\$ 23,005,095	72%	\$ 317,508	1.4%	F	\$ 31,750,342	\$ 31,446,068	\$ 304,274	

## Appendix F of F-44-19

# CITY OF BURLINGTON 2019 BUDGET MONITORING FOR THE PERIOD ENDING SEPTEMBER 30, 2019

2019									
	Actuals YTD		Varian	Variance YTD		Net Approved	Projected	Projected	
Services	\$	%	\$	%	Unfav	Budget	Year-End	Year-End	
Corporate Management Service	1,225,986	65%	131,246	9.7%	F	1,898,528	1,831,928	66,600	
Internal Audit Service	150,342	69%	13,904	8.5%		218,550	218,550	-	
Mayor and Council	1,188,175	71%	61,769	4.9%		1,672,197	1,611,756	60,441	
Council & Citizen Committee Service	1,595,233	83%	(120,940)	-8.2%	U	1,915,356	2,020,621	(105,265)	
Corporate Legal Service	938,340	59%	268,761	22.3%	F	1,603,561	1,306,722	296,838	
Good Governance	\$ 5,098,076	70%	\$ 354,741	6.5%	F	\$ 7,308,191	\$ 6,989,578	\$ 318,614	
Facilities & Buildings Design and Construction	583,198	79%	28,057	4.6%		739,041	717,181	21,859	
Human Resources Service	1,677,955	66%	68,556	3.9%		2,542,297	2,517,148	25,150	
Asset Management Service	531,189	72%	22,076	4.0%		733,956	721,796	12,160	
Service Burlington	244,931	66%	22,058	8.3%		372,432	362,642	9,790	
Financial Management Service	2,724,694	80%	47,945	1.7%		3,406,296	3,357,443	48,853	
Information Technology Service	5,205,122	75%	63,582	1.2%		6,963,097	6,905,006	58,092	
Geographic Information & Mapping	435,672	70%	34,940	7.4%		624,263	587,521	36,742	
Corporate Signs	110,543	215%	(33,232)	-43.0%		51,506	85,361	(33,855)	
Fleet Management Service	(144,577)	37%	(252,283)	63.6%	U	(394,747)	(226,227)	(168,520)	
Enabling Services	\$ 11,368,728	76%	\$ 1,699	0.0%		\$ 15,038,141	\$ 15,027,870	\$ 10,271	
City Services	\$ 93,728,223	74%	\$ 390,234	0.4%	F	\$ 127,345,793	\$ 126,711,813	\$ 633,980	
Total Corporate Expenditures	\$ 50,827,747	99%	\$ (726,076)	-1.4%	U	\$ 51,239,911	\$ 52,249,974	\$ (1,010,062)	
Total Corporate Revenues	\$ (178,455,724)	100%	\$ 845,320	-0.5%	F	\$ (178,585,704)	\$ (179,863,389)	\$ 1,277,685	
TOTAL			\$ 509,478					\$ 901,602	

# CITY OF BURLINGTON 2019 BUDGET MONITORING FOR THE PERIOD ENDING SEPTEMBER 30, 2019



2019										
	Actuals \	Variar	ice YTD			Projected	Projected			
Description	\$	%	\$	%	Fav/ Unfav	Net Approved Budget	Y-End	Y-End Variance		
By Cost Element Category:										
Human Resources	86,323,208	72.7%	1,341,586	1.5%	F	118,777,945	117,509,724	1,268,221		
Operating/Minor Capital Equip.	11,445,046	71.0%	169,983	1.5%	F	16,125,235	16,415,947	(290,712)		
Purchased Services	16,105,529	69.7%	(438,533)	-2.8%	U	23,104,302	24,422,258	(1,317,955)		
Corp. Expenditures/Provisions	87,036,371	93.4%	(5,799,599)	-7.1%	U	93,211,623	98,997,881	(5,786,259)		
Internal Charges & Settlements	2,994,288	57.6%	111,799	3.5%	F	5,201,329	5,089,400	111,930		
TOTAL EXPENDITURES	203,904,443	79.5%	(4,614,764)	-2.3%	U	256,420,434	262,435,210	(6,014,776)		
Controllable Revenues	(28,122,853)	68.8%	(1,104,080)	3.8%	U	(40,901,144)	(40,842,319)	(58,825)		
General Revenues & Recoveries	(209,681,344)	97.3%	6,228,323	-3.1%	F	(215,519,290)	(222,494,493)	6,975,203		
TOTAL REVENUES	(237,804,197)	92.7%	5,124,242	-2.2%	F	(256,420,434)	(263,336,812)	6,916,378		
NET OPERATING BUDGET			509,478		F			901,602		