

To: Chair and Members of Corporate Services, Strategy, Risk & Accountability Committee

From: Mayor Marianne Meed Ward

Date: January 14, 2021

Re: 2021 operating budget (F-04-21)

I will be bringing the following staff direction forward for consideration at the January 21, 2021 Corporate Services, Strategy, Risk & Accountability Committee meeting regarding the 2021 operating budget:

Direct the Chief Financial Officer to provide a list of 2021 budget reduction items for Council's consideration that could decrease the overall proposed tax impact (city, region, education) from 2.88% to 2.43% (representing a city tax increase of 3.99%) with the list being provided to members of Council by February 1, 2021 and included for public reporting as part of the February 23, 2021 Corporate Services, Strategy, Risk & Accountability Committee - Operating Budget Review and Approval.