

Council request for list of 2021 budget/tax impact reduction items

Appendix B of F-04-21-1

	Page # in Budget Book	2021 Budget Amount	Potential Budget Reduction	Notes
<b>Risk Mitigation Measures included in proposed 2021 Budget</b>				
<b><u>Sustaining City Services</u></b>				
2 FTEs to Sustain the Business Intelligence Program	33/42	\$ 235,765	\$ (235,765)	These positions are to support and maintain the data analytics and integration platform implemented through the BI program.
3 FTEs for Forestry to address ongoing/growing workload	33/49	\$ 293,087	\$ (293,087)	Additional crew to address outstanding service requests and incomplete work orders.
3 FTEs to address ongoing/growing workload in Road Maintenance operations	33/52	\$ 227,183	\$ (227,183)	Additional staff to address legislative repairs, provide staff capacity and ability to allocate vacation time during peak seasons.
1 FTE to support and enhance community engagement	33/54	\$ 89,143	\$ (89,143)	Additional staff person to support single FTE delivering community and staff engagement and deliver volunteer management system.
<b><u>Managing Community Growth</u></b>				
4 FTEs in Community Planning funded from increased fee revenues	34/63	\$ -	\$ -	These positions are offset by revenue increase (fees) of \$415,367
1 FTE in Building funded from increased building permit fee revenues	34/67	\$ -	\$ -	This position is offset by revenue increase (building permits) of \$110,706
1 FTE in Legal to support ongoing work of Community Planning	34/70	\$ 155,470	\$ (155,470)	Additional position to handle day-to-day legal support for Community Planning.
<b><u>Enhancing Services</u></b>				
Free Transit for Seniors to make program permanent	35/74	\$ 116,700	\$ (116,700)	To make the pilot program permanent resulting in reduced fare revenues.
<b><u>Reduction in Services</u></b>				
Permanent reduction of leaf program to 1 pick-up per Ward	137/140	\$ 40,500	\$ (40,500)	Service level change to the leaf program approved by council was for Fall 2020 and 2021
<b><u>Other Base Budget adjustments</u></b>				
Electricity savings	N/A	\$ 4,100,000	\$ (300,000)	On December 11, 2020, the Provincial Government announced a reduction to the Global Adjustment "GA" portion of electricity costs for non-Regulated Price Plan consumers beginning January 1, 2021. The Government transferred approximately 85% of revenue payments currently paid to certain wind, solar, and bioenergy (excluding hydroelectric) generators from the ratepayer to the tax-base. This is a permanent change to electricity rate structures and will have the greatest impact on the City's large electricity accounts.
Remove base amount for pole rental costs	150	\$ 109,100	\$ (109,100)	Other Halton municipalities do not pay for this
Reduction to Stat Holiday Pay -Fire	295	\$ 1,353,349	\$ (100,000)	Reduction reflecting actuals based on review of collective agreement.
City Manager/Corporate Strategy budget	328	\$ 1,750,000	\$ (20,000)	Minimal reduction with no impact to service delivery
Advisory Committees	335	\$ 54,200	\$ (10,000)	Reduces pooled budget for advisory committees (CL-17-20) to 3 yr avg (2017-19) spend
Council events	340	\$ 30,000	\$ (15,000)	Reduces amount from \$5,000 per Ward to \$2,500 per Ward
Provision for Culture Initiatives	405	\$ 125,000	\$ (25,000)	Removes the \$25k increase council amended in 2020 budget
Debt Charges	405	\$ 8,500,000	\$ (100,000)	Would require increase in future budgets based on planned debt approvals
Provision for Contingency	405	\$ 2,138,445	\$ (100,000)	2020 budget was \$2,038,445. Uncommitted balance in Reserve is \$9,541,861. Note: Stabilization R&RFs are below target (see Q&A memo)
Provision for Insurance	405	\$ 3,600,000	\$ (50,000)	2020 Budget was \$3,550,000. Balance in Insurance Reserve is \$4,274,277 for annual premium and deductible costs.
Provision for Strategic Land Acquisition	405	\$ 240,000	\$ (120,000)	Would require increase in future budgets for potential property acquisitions
Supplementary Tax Revenues	406	\$ 950,000	\$ (50,000)	2020 Budget was \$1M
Reserve Fund Contribution to Operating (from Hydro RF)	406	\$ 200,000	\$ (50,000)	2020 Budget was \$250,000 Note: significant reduction to dividends & interest (see report F-01-21 Feb.3/21 CSSRA)
<b><u>Other adjustment to provide tax relief</u></b>				
10% Reduction in Parking Levy	128	\$ 304,200	\$ -	Decrease levy by 10% (\$30,420) to provide relief to downtown business properties for 2021 - results in reduction to budgeted provision to parking reserve funds
			<u>\$ (2,206,948)</u>	
			-1.26%	