

Halton Court Services - Revenue and Cost Projections							
	2021 Projection (based on June 30 Actuals)	2021 Approved Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Projected # of Charges ¹	50,892	70,000	60,000	61,200	62,424	63,672	64,946
Other Revenue ²	\$ (214,715)	\$ (239,920)	\$ (229,595)	\$ (229,595)	\$ (229,595)	\$ (229,595)	\$ (229,595)
Projected Fine Revenue ³	\$ (9,411,049)	\$ (10,877,710)	\$ (9,772,504)	\$ (9,957,304)	\$ (10,145,800)	\$ (10,338,066)	\$ (10,534,177)
Gross Revenue	(9,196,334)	(11,117,630)	(10,002,099)	(10,186,899)	(10,375,395)	(10,567,661)	(10,763,772)
HR (3.0% avg annual incr) plus staff additions	\$ 2,971,803	\$ 3,019,150	\$ 3,228,450	\$ 3,325,304	\$ 3,425,063	\$ 3,527,814	\$ 3,633,649
General Operating Costs (2% annual increase)	\$ 932,265	\$ 1,340,016	\$ 802,707	\$ 818,761	\$ 835,136	\$ 851,839	\$ 868,876
Court-related Operating Costs ⁴	\$ 689,174	\$ 1,027,300	\$ 1,022,000	\$ 991,150	\$ 997,470	\$ 1,003,965	\$ 1,010,641
Facility Operating Costs ⁵	\$ 1,655,179	\$ 1,674,284	\$ 1,703,343	\$ 1,720,455	\$ 1,789,975	\$ 1,803,709	\$ 1,817,765
Total Operating Costs (minus reserve fund)	\$ 6,248,421	\$ 7,060,750	\$ 6,756,500	\$ 6,855,670	\$ 7,047,644	\$ 7,187,328	\$ 7,330,931
NET REVENUE	(2,947,913)	(4,056,880)	(3,245,599)	(3,331,229)	(3,327,751)	(3,380,333)	(3,432,841)
Reserve Fund Contribution/transfer	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 130,000	\$ 50,000	\$ 50,000
Stabilization Fund Contribution/(Withdrawal)	\$ 2,897,913	\$ (648,760)		\$ -	\$ -	\$ -	\$ -
Net Revenue Distribution-Proposed	-	(4,655,640)	(3,195,599)	(3,281,229)	(3,197,751)	(3,330,333)	(3,382,841)
Staff Additions			1.5				
			1 Prosecutor 0.5 Case Admin				

Eliminate \$4.6M cap and only distribute what is realized thru operations.
(Excess will be contributed back to reserve, shortage will be drawn)

¹Number of Charges - Nominal increase of 2.0% per year effective 2022 to 2026.

²Other Revenue - revenues received from transcripts, parking fees (end after 2021 due to AMPS), French language funding, GO Transit, etc.

³Fine Revenue has been projected based on previous year's history (with exception of 2021-based on 2019)

⁴Court-related operating costs increase with each added courtroom for judiciary and courtroom support. A cost of \$1.95/charge is paid for provincial ICON

⁵Utility costs based on landlord's projections (capped). Operating costs increase by 1.5% annually, base lease by 5% every 5 years and TMI by 2.5% annually.

⁶Each courtroom requires 1 JP, 1 Prosecutor and 1.5 Courtroom Monitors(for virtual proceedings s/b 2 CM)/Every 7,000 charges requires 1 Administration Clerk.

Collections Representatives	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Prosecutors	5.0	6.0	6.0	6.0	6.0	6.0	6.0
Case Administrators	1.5	2.0	2.0	2.0	2.0	2.0	2.0
Courtroom Monitors	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Administration Clerks/Records Clerk*	9.0	9.0	9.0	9.0	9.0	9.0	9.0
Facility Operator	1.0	1.0	1.0	1.0	1.0	1.0	1.0
TOTAL SUPPORT STAFF	26.5	28.0	28.0	28.0	28.0	28.0	28.0
*Number of admin staff required based on ratio of 1 staff:7,000 charges	7.3	10.0	8.6	8.7	8.9	9.1	9.3

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Job Rate - Prosecution	Using 90% of 2020 job rates + 20% benefits + 3.0% increase/year	112,351	115,721	119,193	122,768	126,452	130,245	
Job Rate - Admin Staff/Collections/Court Mon		78,858	81,224	83,660	86,170	88,755	91,418	
Job Rate - Case Administrator		88,982	91,652	94,401	97,233	100,150	103,155	
Job Rate - Facility Operator/Records Clerk		70,449	72,562	74,739	76,981	79,291	81,669	
Court Related Costs	2021 Projection (based on June 30 actuals)	2021 Budget	2022 Projection	2023 Projection	2024 Projection	2025 Projection	2026 Projection	
Interpreters	95,087	112,000	112,000	115,360	118,821	122,385	126,057	3.0% annual growth
Judiciary	443,964	690,000	700,000	700,000	700,000	700,000	700,000	JP costs increase as shortage of judicial resources is resolved and courtroom usage increases
Provincial Prosecution	27,646	34,000	37,000					Assumes no increase in cost. Prov pros cost may end with download in 2021
ICON Fees	82,885	136,500	117,000	119,340	121,727	124,161	126,645	Based on number of charges projected - assumes no increase in cost per charge
Witness Fees	4,000	8,000	9,000	9,450	9,923	10,419	10,940	5.0% annual growth
Monitoring & Enforcement	35,592	46,800	47,000	47,000	47,000	47,000	47,000	Assumes no increase in charges from MAG
	689,174	1,027,300	1,022,000	991,150	997,470	1,003,965	1,010,641	
Facility Operating Costs	2021 Projection (based on June 30 Actuals)	2021 Budget	2022 Projection	2023 Projection	2024 Projection	2025 Projection	2026 Projection	
Base Lease costs	1,551,605	1,100,040	1,122,004	1,122,004	1,178,104	1,178,104	1,178,104	
Additional Rent (TMI)		436,404	442,209	453,264	464,596	476,211	488,116	2.5% annual growth
Hydro/water		41,250	41,250	41,869	42,497	43,134	43,781	1.5% annual growth/capped
Natural Gas		8,860	10,150	10,302	10,457	10,614	10,773	1.5% annual growth/capped
Janitorial		85,730	85,730	87,016	88,321	89,646	90,991	1.5% annual growth
Building Repair & Maintenance		2,000	2,000	6,000	6,000	6,000	6,000	Flatline
	1,655,179	1,674,284	1,703,343	1,720,455	1,789,975	1,803,709	1,817,765	