

Aquatics Procurement

LLS-42-25

To : Council July 15, 2025

A Certificate of Incorporation



Ministry of Public and
Business Service Delivery
Ministère des Services au public et
aux entreprises

Certificate of Incorporation

Certificat de constitution

Not-for-Profit Corporations Act, 2010

Loi de 2010 sur les organisations sans but lucratif

BURLINGTON RESIDENTS' ACTION GROUP

Corporation Name / Dénomination sociale

1000961016

Ontario Corporation Number / Numéro de société de l'Ontario

This is to certify that these articles are effective on

La présente vise à attester que ces statuts entreront en
vigueur le

August 01, 2024 / 01 août 2024



Director / Directeur

Not-for-Profit Corporations Act, 2010 / Loi de 2010 sur les organisations sans but lucratif

The Certificate of Incorporation is not complete
without the Articles of Incorporation

Certified a true copy of the record of the
Ministry of Public and Business Service Delivery.

Director/Registrar



Le certificat de constitution n'est pas complet s'il
ne contient pas les statuts constitutifs

Copie certifiée conforme du dossier du
ministère des Services au public et aux
entreprises.

Directeur ou registrateur

What you Currently get at the Registry

Ontario 	Ministry of Public and Business Service Delivery Ministère des Services au public et aux entreprises	
Certificate of Amendment	Certificat de modification	
Not-for-Profit Corporations Act, 2010	Loi de 2010 sur les organisations sans but lucratif	
BURLINGTON AQUATIC DEVILRAYS Corporation Name / Dénomination sociale		
1108258 Ontario Corporation Number / Numéro de société de l'Ontario		
This is to certify that these articles are effective on	La présente vise à attester que ces statuts entrèrent en vigueur le	
November 15, 2024 / 15 novembre 2024		
 Director / Directeur		
Not-for-Profit Corporations Act, 2010 / Loi de 2010 sur les organisations sans but lucratif		
The Certificate of Amendment is not complete without the Articles of Amendment		Ce certificat de modification n'est pas complet s'il ne contient pas les statuts de modification
Certified a true copy of the record of the Ministry of Public and Business Service Delivery.  Director/Registrar		Copie certifiée conforme du dossier du ministère des Services au public et aux entreprises.  Directeur ou registrateur

Ontario 	Ministry of Public and Business Service Delivery Ministère des Services au public et aux entreprises	
Certificate of Amendment	Certificat de modification	
Not-for-Profit Corporations Act, 2010	Loi de 2010 sur les organisations sans but lucratif	
GOLDEN HORSESHOE AQUATIC CLUB Corporation Name / Dénomination sociale		
1844215 Ontario Corporation Number / Numéro de société de l'Ontario		
This is to certify that these articles are effective on	La présente vise à attester que ces statuts entrèrent en vigueur le	
October 24, 2024 / 24 octobre 2024		
 Director / Directeur		
Not-for-Profit Corporations Act, 2010 / Loi de 2010 sur les organisations sans but lucratif		
The Certificate of Amendment is not complete without the Articles of Amendment		Ce certificat de modification n'est pas complet s'il ne contient pas les statuts de modification
Certified a true copy of the record of the Ministry of Public and Business Service Delivery.  Director/Registrar		Copie certifiée conforme du dossier du ministère des Services au public et aux entreprises.  Directeur ou registrateur

Request for Archival Information

Transaction Number / Numéro de transaction: APP-A10722581082
Generated on: July 11, 2025, 17:41 / Généré le: 11 juillet 2025, 17:41

Ontario  Ministry of Public and Business Service Delivery
Ministère des Services au public et aux entreprises

Certified Document Copies **Copies de document certifiées**

BURLINGTON AQUATIC DEVILRAYS
Corporation Name / Dénomination sociale

1108258
Ontario Corporation Number / Numéro de société de l'Ontario

18
Total number of pages (excluding certification page) / Nombre total de pages (excluant la page de certification)

Note: The Ontario Business Registry was established on October 19, 2021. A separate search must be conducted for documents filed on or after that date.
Remarque: Le Registre des entreprises de l'Ontario a été créé le 19 octobre 2021. Une recherche distincte doit être effectuée pour les documents déposés à cette date ou après.

V. Quintanilla W.
Director / Directeur

Certified a true copy of the record maintained by the Ministry of Public and Business Service Delivery prior to October 19, 2021.
Copie certifiée conforme du dossier conservé par le ministère des Services au public et aux entreprises avant le 19 octobre 2021.

V. Quintanilla W.
Director / Registrar
Directeur ou registrateur



Entity Name: GOLDEN HORSESHOE AQUATIC CLUB
OCN/BIN: 1844215
Transaction Number: APP-A10839470447

Dear Client,

The following search product you requested from ServiceOntario on July 13, 2025 is being converted into electronic copies and will be sent to you once complete:

- Archive Document Package

Please take a [2 minute survey](#) to tell us about your use of the Ontario Business Registry.

Would Business Reject a Bid for this Reason?

- Unlikely
- Business would have evaluated both bids to see if they met the technical specifications.
- If the only defect in the bid was the Certificate of Incorporation, they most likely would have called the customer and given them a chance to rectify the issue.
- Given the 40 year relationship with the supplier/vendor they probably wouldn't even have done that. They might actually need a certificate from a new bidder.
- Respect is important in business and the only real reason they would reject the bid was if the price comparison favoured the other Bidder.

This Was not a Procurement Process

- There was no profit motive
- A commercial operation is better able to assess risk
- BAD never even considered what would happen if they lost.
- City is to blame. The Soccer clubs told you what would happen.
- At the December Meetings in 2019 staff stated that the allocation process wouldn't change in 2020 that only the Framework was being approved.
- Swim team RFP was issued before Framework was approved.

Proposed Remedy

- BAD has stated they need 40 hours/week of the 50/hours
- I don't know how these numbers are derived but the RFP had 1800 hours of indoor time and 200 hours of outdoor.
- I expect that the 40 vs 50 is for the indoor portion only because they need the outdoor to run their swim meet.
- So give BAD whatever the 40 vs 50 represents plus the outdoor time
- Give GHAC the same. They were abused by this process and in 2020
- That means displacing some adult swimmers who can find commercial or other providers.

Scarce Resource Allocation

- RFP is great for commercial enterprises
- Issue an RFP stating what you have to sell
- Bidders submit proposals meeting the specifications and giving their price.
- Bids are evaluated for technical compliance
- You are selling 2000 hours of pool time so the high bidder should win.
- If you were buying a service provider then you be paying the low bidder.

Professional Process?

- City said they would issue intent to award one week after receipt of bid
- City actually took 7 weeks
- They originally gave the Bidders 2 weeks to prepare the bids.
- They had to extend that to 4 weeks. Non-profits are run mostly by volunteers
- One week was enough time to determine the BAD bid was non-compliant.

Community Engagement

- Volunteers deserve respect
- The City relies on volunteers to run many of their programs,
- What message does this send to all the other organizations
- The reward for 40 years of volunteer effort was don't let the door hit you on your way out.
- Councillor Kearn was right this will have a major impact on the Reputation of the City. Audit Committee needs to Investigate and make findings public.
- The City need to act urgently you have all the facts.

Transparency

- Democracy Dies in Darkness – Washinton Post.
- Bid and Tenders web site states that you can review documents for free, you only need to pay to down load.
- City or Burlington doesn't allow free review anymore.
- How does this square with the access to information policy or Freedom of Information law?

Going Forward

- The Live and Play plan needs to be revised.
- Burlington is not planning to add a pool until 2042 to 2050.
- Burlington is a city with one of the highest incomes In Canada
- For a population of 200,000 you have 6 pools one of which is nor usable by swim teams.
- I grew up in a City of 40,000 people. It had at least 3 six lane 25 yard outdoor pools. They are still in use today.
- Where is the Recreational Swim Team program for kids?
- Other sports have house leagues.

Dixie Park Pool Lachine QC - no Parking Spaces

